EVALUATING PUBLIC PARTICIPATION TO ADDRESS HISTORIC DISENFRANCHISEMENT AND EMPOWER COMMUNITIES

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TODAY'S AGENDA

- Who we are
- How this project came about
- What we're researching
- Preliminary results
- Lessons learned and recommendations
- Where do we go from here?

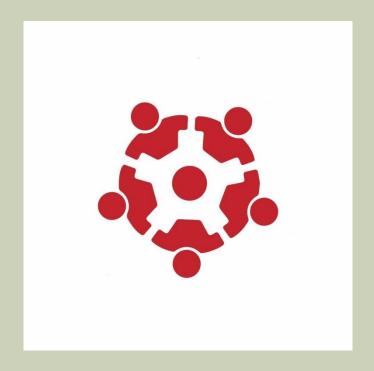
THE TEAM

- Angela Storey, Anthropology
- Allison Smith, Louisville Metro
- Daniel DeCaro, Psychology and UPA
- David Johnson, School of Public Health
- Lauren Heberle, Sociology
- Student researchers:
 - Victoria Clemons
 - Jeremy Jackson
 - Christopher Wales
 - Dwan Turner
 - Juwan Waddell
 - Megan Morrison (Bellarmine)



CCTSJR ("THE CONSORTIUM")

- Collaborative Consortium for Transdisciplinary Social Justice Research
- Social justice requires research and action to:
 - Optimize freedom
 - Minimize or end discrimination through laws, policies, and practices
 - Promote empathy and community as means of greater inclusion
 - Recognize and appreciate human diversity
 - Increase substantive, equitable access to social, economic, and health resources
 - Move toward ending systematic inequalities and enhancing health,
 social welfare and equity



TOOLS OF THE TRADE

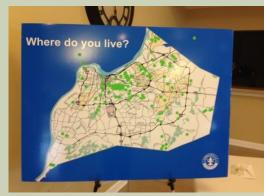












HISTORICAL CONTEXT

■ Louisville, Kentucky is highly racially segregated with a history of Redlining, Urban Renewal, and decades of disinvestment in west Louisville.



Poe. 2017. Redlining Community Dialogue, Office of Redevelopment Strategies, Louisville Metro Government.

https://louisvilleky.gov/governm ent/redevelopmentstrategies/redlining-communitydialogue

CURRENT CONTEXT

- COVID-19 has changed the face of community engagement.
- New issues:
 - Communication
 - Digital divide
 - In one Louisville neighborhood, around 50% of households do not have internet access
 - Priorities during a pandemic



CURRENT CONTEXT







Breonna Taylor, Louisville, KY June 5, 1993 to March 13, 2020 Day 76 of protests





RESEARCH METHOD

- Quantitative Research
- Qualitative Research
- Preliminary results...

Public Engagement Surveys

□ Purpose

Develop a rapid assessment tool to assess public engagement events to help guide and inform design and implementation.

Adaptive (Iterative) Design of Public Engagement

Stakeholder Analysis

- · Adjust the team as needed for stakeholder analysis
- Determine the stakeholders and their interests
- Decide on stakeholder representation based on clear criteria or strategies
- Determine during which decision phases the affected parties should be involved in the participation process
- Determine the possible levels of stakeholder involvement in various stages and events of the participation process
- · Prepare for potential issues and concerns
- · Remove any obstacles to participants' participation
- · Assess conflict and trust levels
- · Consider designers' influence on the participation process

Decision Analysis

- Assemble a team for decision analysis as part of the participation design
- · Fix objectives on various levels
- Determine which stakeholders are to be involved or affected by the decision
- Outline potential stakeholder views related to objectives
- Integrate these stakeholder views into the initial formulation (the "framing") of the problem
- Identify potential barriers or pre-conditions to work with stakeholders
- Clarify the existing knowledge about the physical system
- · Clarify the existing knowledge about the legal system
- Plan the decision stages and time lines
- Consider attitudes towards participation and determine the reasons for undertaking participation.

Participation Planning

- Define participation objectives for each major stage in the participation process
- Plan the various interaction events in logical manner
- Identify special considerations that could affect selection of participation mechanisms
- Match participation mechanisms to planned participation events
- · Write the participation plan
- · Share the plan with the public
- . Learn from the design experience and use the learning
- Plan for evaluation from the beginning of the participation process

Note: The figure emphasizes the iterativeness between phases (fat arrows) but also within phases concerning the steps (small arrows)



Von Korff et al. (2010) Designing Participation Processes for Water Management and Beyond. *Ecology & Society.*

Public Engagement Surveys

□ Purpose

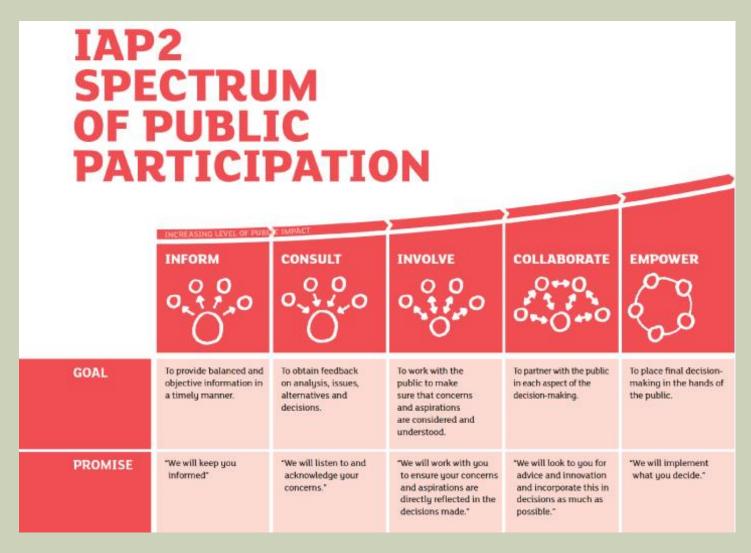
Develop a rapid assessment tool to assess public engagement events to help guide and inform design and implementation.

- Maintain a good working relationship (e.g., trust, legitimacy), improve decisions, and reduce long-term costs.
- Better satisfy community needs.

Test practical and scientific questions: What types of engagement do particular stakeholder groups prefer and why? What is fair, effective?

- Understand felt/perceived history of public engagement.
- Identify desirable modes of public engagement.
- Identify relationships among important factors (e.g., context specific preferences, perceptions of fairness, effectiveness, etc.).

Selecting the Right Tool for the Job



Participatory Fit

DeCaro & Stokes (2013) Public Participation and Institutional Fit: A Social-Psychological Perspective. Ecology & Society.

(c) International Association for Public Participation www.iap2.org (Source: Place Speak)

Public Engagement Surveys

- ☐ Survey Scope and Design (Overview)
- 5-10 minute survey at end of event.
 - Modular: can be shortened (1-2 minutes), expanded, reordered.

Sections:

Part A: Today's Event

Evaluation (e.g., satisfaction, usefulness, voice, choice, etc.)

Part B: Preferences for Public Engagement

Which type(s) do you prefer? How fair?

Part C: Metro Government's Past Public Engagement

Evaluation (e.g., satisfaction, usefulness, etc.)

Part D: Demographics

Standard demographics, plus neighborhood, experience, etc.

PAST ENGAGEMENT

Evaluate Metro Government's Public Engagement Behavior over the <u>Past Several Years</u>:

| Beł | Behavior over the Past Several Years: | | | | |
|--|---|--------------------|--|--|--|
| 3. | The people in my community could have a say in the activities that Metro Gov did in the community, if we wanted to. | Voice | | | |
| 4. | Metro Gov has typically taken the community's input seriously. | | | | |
| 5. | Metro Gov has usually been polite and respectful when speaking with people in my community. | Interpersonal | | | |
| 6. | We could count on Metro Gov to provide my community with accurate information about its activities. | Informational | | | |
| 7. | Metro Gov has typically been quick to report any negative effects of its activities in the local area. | Justice | | | |
| 8. | Metro Gov has made decisions for my community in a fair way. | Fairness | | | |
| 9. | Metro Gov has made decisions in a way that supports my community's freedom of choice and decision making. | Self-determination | | | |
| 10. Metro Gov's past public engagement has been effective. | | Effectiveness | | | |
| 11. | . Metro Gov's past decisions have been effective. | | | | |
| 12 | Overall, I am satisfied with Metro Gov's past behavior. | Satisfaction | | | |

WHICH TYPE(S) OF PUBLIC ENGAGEMENT DO YOU PREFER METRO GOVERNMENT USE WHEN IT MAKES DECISIONS THAT MAY AFFECT YOU? AND, HOW FAIR DO YOU FEEL THESE ARE?

PREFERENCE

| | " | | _ | , | |
|-----------------------------|--|--|---|---|---|
| Do you prefer this type? | 0 | 1 | 2 | 3 | |
| How fair do you feel it is? | 0 | 1 | 2 | 3 | |
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| Do you prefer this type? | 0 | 1 | 2 | 3 | |
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Surveyed Events

- ☐ 21 Events (263 total participants)
 - Primarily in West End neighborhoods
- □ Many Topics, 5 Types of Engagement:
 - 4 Redlining Public Dialogue Informational (w/ public dialogue)
 - 5 Public Arts & Monuments Informational (w/ public dialogue)
 - 4 Impound Lot Informational (w/ public dialogue)
 - 1 Waterfront Development Informational (w/ public dialogue)
 - 2 EPA Reports
 Informational (w/ public dialogue)
 - 1 Brownfields Reuse Workshop Informational Workshop
 - 3 Comprehensive PlanConsultation (open house)
 - 2 Resilient CitiesConsultation (workshops)
 - 1 Heritage West (WLCC)
 Partnership (community-led consultation)

Summary of Findings

- ☐ Attendance (Diversity and Reach)
 - Events ranged in size.
 - WLCC (80 people, 43% surveyed). Comprehensive Plan (8 or less, 100%).
 - Mostly attended by White, affluent people (except WLCC Heritage West).
- ☐ Metro Government's Past Engagement
 - Generally neutral (neither good nor bad):
 - Good: polite and respectful (Interpersonal Justice).
 - Poor: (1) notifying communities of negative impacts (Informational Justice),
 (2) taking public input seriously (Procedural Justice).
- □ Current Engagement Events
 - Generally Satisfied: high satisfaction: useful information, positive impact, voice, decision influence, honesty/non-biased, polite, etc.
 - WLCC Heritage West (Partnership) very high!
 - One Redlining Public Dialogue very low, among Black participants!

Summary of Findings

- □ Preferences for Public Engagement
 - Partnership with Metro Government most preferred method.
 - Participants preferred multiple types of engagement to be used simultaneously (e.g., Partnership w/ Information and Consultation).

LESSONS LEARNED

Applied:

- Community engagement is messy: embrace it
 - This is easier with a supportive institutional environment (Louisville Metro is supportive)
- Partnering with credible community organizations increases legitimacy
 - And can empower those communities (e.g., West Louisville Community Council)
- Even when residents don't trust Metro from past experiences, they still express appreciation for efforts at authentic engagement
- The facilitator can make or break a meeting

RECOMMENDATIONS

- 1) Partnership between local government and universities can provide authentic evaluation.
- 2) Stakeholder participation needs to be underpinned by a philosophy of empowerment, equity, trust, and learning (not just "public input").
- 3) Participation should be used as early as possible and throughout the process.
- 4) Relevant stakeholders need to be represented systematically.
- 5) Clear objectives for the participatory process should be agreed upon upfront.
- 6) Highly skilled facilitation is essential.
- 7) Community and expert knowledge should be integrated.
- 8) Participation needs to be institutionalized (as common practice).
- 9) Methods of participation should be selected and tailored to the decision-making context (consider history, goals, participants, resources/obstacles, phase)

Items 2-9: Reed (2008) Stakeholder Participation for Environmental Management: A Literature Review. *Biological Conservation*

HOW DOES THIS WORK TODAY?

- Challenges
 - No in-person meetings
 - Mistrust of government
 - Online outreach and engagement
 - Our hardest to reach populations may not have internet access
 - Have you tried to facilitate an online meeting? It's not easy!
- With an active social justice movement, is it easier to reach leadership?
 - Movement is leaderless. Multiple groups, representing many interests.
 - Pretty much any engagement requires, at the very least, acknowledging what's happening. In some cases, it may be incorporated into the work you're doing.

GROUP DISCUSSION PROMPTS

What has been your experience with engagement since COVID?

GROUP DISCUSSION PROMPTS

How have you addressed the movement for social justice in your work?

QUESTIONS

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